## **Particulars**

	Organisation
1.1 Member	Name
Fraser and Ne	ave, Limited
1235	
1.2 Members	nip Number
4-0923-17-00	0-00
1.3 Members	hip Sector
Consumer Go	ods Manufacturers
1.4 Members	hip Category
Ordinary	
1.5 Country	
Singapore	
derivatives o	company or organisation produce, process, consume or sell any palm oil or any products containing fpalm oil?
Yes  2.1 Please sel Multiple sele	
Yes  2.1 Please sel Multiple sele will be requir	ect all description(s) that describe the palm oil-related activities of your company or organisation.
Yes  2.1 Please sel Multiple sele will be requir  I own and o	ect all description(s) that describe the palm oil-related activities of your company or organisation. ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).
Yes  2.1 Please sel Multiple sele will be requir  I own and o	ect all description(s) that describe the palm oil-related activities of your company or organisation. ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s)
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent a	ect all description(s) that describe the palm oil-related activities of your company or organisation. ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent a  I own and o	ect all description(s) that describe the palm oil-related activities of your company or organisation. etions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group perate independent palm oil mills
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent a  I own and o  I trade or br	ect all description(s) that describe the palm oil-related activities of your company or organisation. Cotions are allowed, and not limited to the primary sector of the member's RSPO membership. You need to complete the relevant ACOP section based on your selection(s).  I perate oil palm estate(s) and/or palm oil mill(s)  In palm oil Independent Smallholder farmer Group  I perate independent palm oil mills  I perate independent palm kernel crushing plants - Processors and/or Traders
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent a lown and o  I trade or br  I am a refin  I am a proce	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You  ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s)  a palm oil Independent Smallholder farmer Group  perate independent palm oil mills  perate independent palm kernel crushing plants - Processors and/or Traders  oker palm oil, palm kernel oil or related products - Processors and/or Traders  er of palm oil or palm kernel oil - Processors and/or Traders  ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent:  I own and o  I trade or br  I am a refin  I am a procc  I am a B2B	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You  ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s)  a palm oil Independent Smallholder farmer Group  perate independent palm oil mills  perate independent palm kernel crushing plants - Processors and/or Traders  oker palm oil, palm kernel oil or related products - Processors and/or Traders  er of palm oil or palm kernel oil - Processors and/or Traders  ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders  distributor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders
Yes  2.1 Please sel Multiple sele will be requir  I own and outline in the sele will be required in the sele will be required in the sele will be required in the selection in t	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group perate independent palm oil mills perate independent palm kernel crushing plants - Processors and/or Traders oker palm oil, palm kernel oil or related products - Processors and/or Traders er of palm oil or palm kernel oil - Processors and/or Traders ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders distributor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders re final consumer (B2C) products containing palm oil, palm kernel oil or related products. This includes products manufactured by ntractors - Consumer Goods Manufacturers
Yes  2.1 Please sel Multiple sele will be requir  I own and outline in the sele will be required in the sele will be required in the sele will be required in the selection in t	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group perate independent palm oil mills perate independent palm kernel crushing plants - Processors and/or Traders oker palm oil, palm kernel oil or related products - Processors and/or Traders er of palm oil or palm kernel oil - Processors and/or Traders ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders distributor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders re final consumer (B2C) products containing palm oil, palm kernel oil or related products. This includes products manufactured by
Yes  2.1 Please sel Multiple sele will be requir  I own and o  I represent:  I own and o  I trade or br  I am a proce  I am a B2B  I manufactu  3rd party co	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group perate independent palm oil mills perate independent palm kernel crushing plants - Processors and/or Traders oker palm oil, palm kernel oil or related products - Processors and/or Traders er of palm oil or palm kernel oil - Processors and/or Traders ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders distributor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders re final consumer (B2C) products containing palm oil, palm kernel oil or related products. This includes products manufactured by ntractors - Consumer Goods Manufacturers
Yes  2.1 Please sel Multiple sele will be requir  I own and outline in the image of	ect all description(s) that describe the palm oil-related activities of your company or organisation.  ctions are allowed, and not limited to the primary sector of the member's RSPO membership. You ed to complete the relevant ACOP section based on your selection(s).  perate oil palm estate(s) and/or palm oil mill(s) a palm oil Independent Smallholder farmer Group  perate independent palm oil mills  perate independent palm kernel crushing plants - Processors and/or Traders  oker palm oil, palm kernel oil or related products - Processors and/or Traders  er of palm oil or palm kernel oil - Processors and/or Traders  ersor of intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders  distributor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders  re final consumer (B2C) products containing palm oil, palm kernel oil or related products. This includes products manufactured by  ntractors - Consumer Goods Manufacturers  consumer (B2C) products containing palm oil, palm kernel oil or related products - Retailers

Particulars Page 1/1

# **Consumer Goods Manufacturers**

#### 1. Operational Profile

1.1 Please state your company's main activity within the palm oil supply chain.		
Food Good Manufacturer - own brand		
✓ Food Good Manufacturer - third-party brand		
Home & Personal Care Good Manufacturer - own brand		
Home & Personal Care Good Manufacturer - third-party brand		
Ingredient Manufacturers		
Biofuels		
Other		
Other		
-		

#### 2. Palm Oil and Certified Sustainable Palm Oil Consumption

Information in Section 2.0 - Palm Oil and Certified Sustainable Palm Oil Consumption - is a mandatory declaration in your ACOP. This includes volume data on palm oil, palm kernel oil and related products consumed, to enable the RSPO to accurately calculate uptake of individual members, sectors and RSPO members as a whole. ACOP reports without reported volume data will be considered as incomplete and will not be accepted. Incomplete ACOP reports may lead to suspension or termination of RSPO membership.

- 2.1 Please list down all operations and subsidiaries using palm oil, palm kernel oil and related products that are owned and/or managed by the member, including those under Group Membership
- 1. F&N Dairies Manufacturing Sdn Bhd
- 2. F&N Dairies (Thailand) Limited
- 3. F&N United Limited
- 2.1.1 In which markets does your company sell goods with palm oil and oil palm products?

China, Malaysia, Indonesia, Africa, Latin America, Rest of the World

DL.2.0 In order to facilitate ease of reporting and transparency, RSPO members operating within the palm oil demand supply chain can now choose to report palm oil and palm oil product volumes on:

an aggregate level (as in previous ACOP reporting cycles)

# 2.2 Total volume of RSPO-certified (IP, MB, SG and RSPO Credits/Book and Claim) and Non RSPO-certified palm oil, palm kernel oil and related products purchased for use in your company's own-brand and third-party brand products

Description	Tonnes
Total volume of crude palm oil (tonnes)	45397.96
Total volume of crude palm kernel oil (tonnes)	203.17
Total volume of palm kernel expeller (tonnes)	0.00
Total volume of crude palm oil/palm kernel oil-based derivatives and fractions (tonnes)	0.00
Total	45601.13

2.2.1 Please estimate the percentage of derivatives and fractions (reported in Question CG.2.2) derived from palm oil or from palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based derivatives.

Description	Percentage
Palm oil-based derivatives and fractions	0
Palm kernel oil-based derivatives and fractions	0

2.3 Please estimate the regional distribution of your company's uncertified and certified palm oil, palm kernel oil and related products sales (as declared in Question 2.2) in the following countries/regions.

Countries/Regions	Percentage
Europe	0
North America	0
Malaysia	35
Indonesia	3
China	0
India	0
Latin America	1
Africa	5
Rest of World	56

2.4 Volume of RSPO-certified palm oil, palm kernel oil and related products purchased for use in your company's own-brand and third-party brand products in the year:

Description	Crude/Refined Palm Oil (CSPO)	Palm Kernel	Palm Kernel Expeller (CSPKE)	Certified Derivatives and Fractions
RSPO Credits from Mill / Crusher	6154.34	0.00	0.00	0.00
RSPO Credits from Independent Smallholder	11200.00	0.00	0.00	0.00
Mass Balance (MB)	28043.62	203.17	0.00	0.00
Segregated (SG)	0.00	0.00	0.00	0.00
Identity Preserved (IP)	0.00	0.00	0.00	0.00
Total	45397.96	203.17	0.00	0.00

2.4.1 Please estimate the percentage of RSPO-certified derivatives and fractions (reported in Question CG.2.4) derived from RSPO-certified palm oil or from RSPO-certified palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based

Description	Percentage
Certified Palm oil-based derivatives and fractions	0
Certified Palm kernel oil-based derivatives and fractions	0

2.5 According to the volume information you have provided in Question 2.2 and Question 2.4, your company's certified palm oil and palm oil products uptake is:

100.00%

2.5.1 Please provide additional information on your certified palm oil, palm kernel oil and related products uptake. This may include your usage of RSPO Credits to cover gaps in certified uptake, changes due to business environment, variations due to stock positions or efforts to support independent smallholders beyond volume commitments.

F&N had taken steps to continue supporting the producers of Certified Sustainable Palm Oil ("CSPO") by ensuring that 100% of our annual palm oil usage qualifies as RSPO CSPO. To further demonstrate our support for RSPO CSPO, in 2021, F&N had also begun purchasing physical RSPO CSPO, instead of RSPO Credits, for a portion of our annual palm oil usage. In 2022 and 2023, F&N had continued to purchase an increasing proportion of physical RSPO CSPO as part of our annual palm oil usage.

 $2.6\ Please\ estimate\ the\ regional\ sales\ volume\ distribution\ of\ your\ company's\ RSPO\ certified\ palm\ oil,\ palm\ kernel\ oil\ and\ related\ products\ (as\ declared\ in\ Question\ 2.4)\ in\ the\ following\ countries/regions:$ 

Countries/Regions	Percentage
Europe	0
North America	0
Malaysia	35
Indonesia	3
China	0
India	0
Latin America	1
Africa	5
Rest of World	56

#### 3. TimeBound Plan

3.1 Which year did your company achieve (or expects to achieve) the RSPO supply chain certification?
2025
3.2 Which year did your company begin (or expects to begin) using RSPO-certified sustainable palm oil and palm oil products in own-brand products
2017
3.2.1 If the previous target year has not been met, please explain why.
Not applicable.
3.3 Which year did your company begin (or expects to begin) using only RSPO-certified sustainable palm oil and palm oil products from any supply chain option in own-brand products.
2020
3.3.1 If the previous target year has not been met, please explain why.
Not applicable.
3.4 Which year did your company begin (or expects to begin) using only RSPO-certified sustainable palm oil and palm oil products from physical supply chain options (Identity Preserved, Segregated and/or Mass Balance) in own-brand products.
2025
3.4.1 If the previous target year has not been met, please explain why.
Not applicable.

#### 4. Trademark Use

4.1	Does your company use or plan to use the RSPO Trademark in own-brand products?
No	
4.3	Please explain why your company does not plan to use the RSPO Trademark in own-brand products
	Challenging reputation of palm oil
	Confusion among end-consumers
	Costs of changing labels
	Difficulty of applying for RSPO Trademark
	Lack of customer demand
	Limited label space
	Low consumer awareness
	Low usage of palm oil
	Risk of supply disruption
$\checkmark$	Others

#### Others

There are currently no plans to apply the RSPO Trademark on any of our own brand of products as we are still relatively new to the use of sustainable palm oil. In 2021, we had only just begun purchasing physical RSPO Certified Sustainable Palm Oil ("CSPO"), in addition to the RSPO Credits, for about 100% of our annual palm oil usage. We will consider applying the RSPO Trademark in the future for our own brand of products when we have made further significant progress in the use of CSPO.

## **5. Actions for Next Reporting Period**

	Please outline activities that your company will take in the coming year to promote the production or sumption of certified sustainable palm oil (CSPO)
	Participation in RSPO Working Group or Task Forces
	Support Independent Smallholders (ISH)
	Contribute to the RSPO Smallholder Trainer Academy
	Financial contribution to the RSPO Smallholder Support Fund
	Direct investments in Smallholder Certification projects
	Involvement/direct investments in Jurisdictional/Landscape approach
	Direct/collective investments in conservation and restoration initiatives
	Financial contribution to support members with Remediation and Compensation (RaCP) process, direct/collective investments in conservation and restoration initiatives
	Allocating FTE to promote the production or consumption of certified sustainable oil palm products
	Specific policies and action plans by the member to promote CSPO production or consumption in the upstream or downstream supply chain, including target dates or broader policies that include such efforts
	No activities planned
lacksquare	Others
Oth	er
phys RSF	N has taken steps to continue supporting the producers of Certified Sustainable Palm Oil ("CSPO") by purchasing sical RSPO CSPO, in addition to RSPO Credits, in order to ensure that 100% of our annual palm oil usage qualifies as PO CSPO. Going forward, we will continue to explore the feasibility of purchasing physical RSPO CSPO for a greater portion of our annual palm oil usage, if possible.

### **Shared Responsibility**

The Board of Governors of the Roundtable on Sustainable Palm Oil approved new Shared Responsibility rules on 31 October 2019, requiring all members to share sustainability requirements and obligations. Reporting of Shared Responsibility (SR) requirements will be done through ACOP and MyRSPO. As the process of verification of the reports is in development, the Shared Responsibility section in ACOP may change in future ACOP cycles. Evidence to show compliance to the SR requirements shall be uploaded via your membership profile in MyRSPO. Please login to your MyRSPO account and upload the relevant policies, plans and relevant reports there. If you do not have a policy or your policy does not cover all items, you will be required to provide a Declaration of Support for the relevant policy items in your MyRSPO profile. Additional information on the required policies and plans applicable to all sectors as well as the annual uptake targets for supply chain actors can be found on https://rspo.org/members/shared-responsibility or email the Shared Responsibility team at sharedresponsibility@rspo.org.

sharedresponsibility@rspo.org.
SR 1. Transparency
1.1 Does your organisation have organisational management documents publicly-available?
Yes
SR 2. Ethical Conduct
1.2 Does your organisation have a publicly-available policy covering Ethical Conduct, including for recruitment and contractors?
Yes
SR 3 and SR 4. Legal Compliance
1.3 Does your organisation comply with all applicable legal requirements?
Yes
1.4 Does your organisation require its third party contractors to comply with legal requirements?
Yes
SR 7. Claims and labels
1.7a Does your organisation promote the use of off-product RSPO claims and labels?
No
SR 8. Information and outreach activities
1.8 Does you organisation implement transparent communication and outreach activities to promote sustainable palm oil?
Yes
SR 9. Human Rights
1.9 Does your organisation have a publicly-available Policy on respect for human rights, including for suppliers and sub-contractors?
Yes

Shared Responsibility Page 1/4

✓ No forced or trafficked labour

SR 10. Complaints & Grievances	
1.1	0 Does your organisation have a Grievance Mechanism that is accessible to all affected parties?
Ye	S
1.1	0.1 Is your Grievance mechanism in line with the principles of the RSPO's Complaints System?
No	
SR	11 and SR 12. Land Use and FPIC
	1a Does your organisation have a policy covering Commitment to respect Free Prior and Informed Consent PIC) in the operational Palm Oil Supply chain?
No	
SR	13 and SR 14. Smallholders inclusion
1.1	3 Does your organisation support oil palm smallholders (groups)?
No	
SR	15 - SR 20. Labour & Labour Rights
1.1	5 Does your organisation have a publicly-available policy covering Labour & Labour Rights?
Ye	S
1.1	5.1 Does the policy cover:
	No discrimination and equal opportunities
	Pay and conditions of the workers.
	Freedom of association and Collective bargaining
	Protection of children and remediation for suppliers and third party contractors.
	Prevention of all forms of harassment, including sexual harassment

Shared Responsibility Page 2/4

Shared Responsibility Page 3/4

SR 26. Promotion of certification/uptake	
1.26b Does your organisation meet the SR CSPO uptake target?	
Yes	
SR 27. Sustainable Palm Oil Policy	
·	
1.27a Does your organisation have other relevant policies as a sustainable palm oil sourcing policy?	
Yes	
SR 28 and SR 29. Support and resourcing	
1.28 Does your organisation provides services and support to RSPO and resources to implement SR?	
No	

Shared Responsibility Page 4/4

# **Challenges and Support**

sustainable palm oil (CSPO)? What efforts has your company taken to address these obstacles or challenges?		
Awareness of RSPO in the market		
Difficulties in the certification process		
Certification of smallholders		
✓ Competition with non-RSPO members		
High costs in achieving or adhering to certification		
Human rights issues		
✓ Insufficient demand for RSPO-certified palm oil		
Low usage of palm oil		
Reputation of palm oil in the market		
Reputation of RSPO in the market		
✓ Supply issues		
☐ Traceability issues		
No challenges faced		
Others		
Others		
1.2 In addition to the actions already reported in this ACOP report, what other ways has your company supported		
the vision of the RSPO to transform markets to make sustainable palm oil the norm?		
Communication and/or engagement to transform the negative perception of palm oil		
Engagement with business partners or consumers on the use of CSPO		
Engagement with government agencies		
Engagement with peers and clients		
Promotion of CSPO through off product claims		
Promotion of CSPO outside of RSPO venues such as trade workshops or industry associations		
Promotion of physical CSPO		
Providing funding or support for CSPO development efforts		
Research & Development support		
Stakeholder engagement		
No actions taken		
✓ Others		
Others		
F&N is a member of the Singapore Alliance for Sustainable Palm Oil ("SASPO") which has the aim to utilise the power of market demand to incentivise the production and consumption of sustainable palm oil by working towards generating sustainable palm oil commitments, demand and uptake of sustainable palm oil in Singapore.		
1.3 If your company has any other publicly-available reports or information regarding its palm oil-related policies and activities, please provide the links here		
$https://fraserandneave.com/docs/default-source/investor-relations/corporate-sustainability/2023/f-n-sustainability-report-2023.pdf?sfvrsn=3614a92b\_6$		

Challenges & Support Page 1/1