Particulars

About Your Organ	nisation
1.1 Member Name	
Natura &Co Holding	g S.A
1.2 Membership No	umber
4-1373-21-000-00	
1.3 Membership Se	ector
Consumer Goods Ma	anufacturers
1.4 Membership Ca	ategory
Ordinary	
1.5 Country	
Brazil	
2.0 Does your comp derivatives of palm Yes	pany or organisation produce, process, consume or sell any palm oil or any products containing a oil?
Multiple selections will be required to	description(s) that describe the palm oil-related activities of your company or organisation. are allowed, and not limited to the primary sector of the member's RSPO membership. You complete the relevant ACOP section based on your selection(s). bil palm estate(s) and/or palm oil mill(s)
	oil Independent Smallholder farmer Group
	independent palm oil mills
	independent palm kernel crushing plants - Processors and/or Traders
	ılm oil, palm kernel oil or related products - Processors and/or Traders
	ılm oil or palm kernel oil - Processors and/or Traders
	intermediate (B2B) palm oil, palm kernel oil or related fractions/derivatives - Processors and/or Traders
	utor or wholesaler of palm oil, palm kernel oil or related products - Processors and/or Traders
	consumer (B2C) products containing palm oil, palm kernel oil or related products. This includes products manufactured by rs - Consumer Goods Manufacturers
_	mer (B2C) products containing palm oil, palm kernel oil or related products - Retailers
I operate food retai	l outlets that use palm oil, palm kernel oil or related products - Retailers
I am a conservation	n and environmental NGO supporting the sustainable development of the palm oil industry
I am a social and h	uman development NGO supporting the sustainable development of the palm oil industry

Particulars Page 1/1

Consumer Goods Manufacturers

1. Ope	erational	Profile
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1.1 Please state your company's main activity within the palm oil supply chain.		
Food Good Manufacturer - own brand		
Food Good Manufacturer - third-party brand		
✓ Home & Personal Care Good Manufacturer - own brand		
✓ Home & Personal Care Good Manufacturer - third-party brand		
Ingredient Manufacturers		
☐ Biofuels		
Other		
Other		
-		

2. Palm Oil and Certified Sustainable Palm Oil Consumption

Information in Section 2.0 - Palm Oil and Certified Sustainable Palm Oil Consumption - is a mandatory declaration in your ACOP. This includes volume data on palm oil, palm kernel oil and related products consumed, to enable the RSPO to accurately calculate uptake of individual members, sectors and RSPO members as a whole. ACOP reports without reported volume data will be considered as incomplete and will not be accepted. Incomplete ACOP reports may lead to suspension or termination of RSPO membership.

2.1 Please list down all operations and subsidiaries using palm oil, palm kernel oil and related products that are owned and/or managed by the member, including those under Group Membership

Avon Operations Polska Sp. z o.o.
APMI
Natura Cosmeticos S.A.
Natura Logistica E Serviços Ltda
INDUSTRIA E COMERCIO DE COSMETICOS NATURA LTDA
AVON COSMETICOS LTDA
COSMETICOS AVON SOCIEDAD ANONIMA COMERCIAL E INDUSTRIAL
AVON COLOMBIA S.A.S.
Avon Cosmetics S. de R.L. de C.V.

2.1.1 In which markets does your company sell goods with palm oil and oil palm products?

Europe ,North America ,China,India,Malaysia,Indonesia,Africa ,Latin America ,Rest of the World

DL.2.0 In order to facilitate ease of reporting and transparency, RSPO members operating within the palm oil demand supply chain can now choose to report palm oil and palm oil product volumes on:

an aggregate level (as in previous ACOP reporting cycles)

2.2 Total volume of RSPO-certified (IP, MB, SG and RSPO Credits/Book and Claim) and Non RSPO-certified palm oil, palm kernel oil and related products purchased for use in your company's own-brand and third-party brand products

Description	Tonnes	
Total volume of crude palm oil (tonnes)	0.00	
Total volume of crude palm kernel oil (tonnes)	0.00	
Total volume of palm kernel expeller (tonnes)	0.00	
Total volume of crude palm oil/palm kernel oil-based derivatives and fractions (tonnes)	39402.00	
Total	39402.00	

2.2.1 Please estimate the percentage of derivatives and fractions (reported in Question CG.2.2) derived from palm oil or from palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based derivatives.

Description	Percentage
Palm oil-based derivatives and fractions	70
Palm kernel oil-based derivatives and fractions	30

2.3 Please estimate the regional distribution of your company's uncertified and certified palm oil, palm kernel oil and related products sales (as declared in Question 2.2) in the following countries/regions.

Countries/Regions	Percentage
Europe	8
North America	0
Malaysia	0
Indonesia	0
China	0
India	0
Latin America	91
Africa	0
Rest of World	1

2.4 Volume of RSPO-certified palm oil, palm kernel oil and related products purchased for use in your company's own-brand and third-party brand products in the year:

Description	Crude/Refined Palm Oil (CSPO)	Palm Kernel	Palm Kernel Expeller (CSPKE)	Certified Derivatives and Fractions
RSPO Credits from Mill / Crusher	0.00	0.00	0.00	0.00
RSPO Credits from Independent Smallholder	0.00	0.00	0.00	339.00
Mass Balance (MB)	0.00	0.00	0.00	34670.00
Segregated (SG)	0.00	0.00	0.00	0.00
Identity Preserved (IP)	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	35009.00

 $2.4.1\ Please\ estimate\ the\ percentage\ of\ RSPO-certified\ derivatives\ and\ fractions\ (reported\ in\ Question\ CG.2.4)$ derived from RSPO-certified palm oil or from RSPO-certified palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based

Description	Percentage
Certified Palm oil-based derivatives and fractions	69
Certified Palm kernel oil-based derivatives and fractions	31

2.5 According to the volume information you have provided in Question 2.2 and Question 2.4, your company's certified palm oil and palm oil products uptake is:

88.85%

2.5.1 Please provide additional information on your certified palm oil, palm kernel oil and related products uptake. This may include your usage of RSPO Credits to cover gaps in certified uptake, changes due to business environment, variations due to stock positions or efforts to support independent smallholders beyond volume commitments.

As mentioned in the previous report Natura has been scaling up an Agroforestry system project to grow all the palm needed in our Latam business in the north region of Brazil. The project is approved and has the target of reaching 40.000ha by 2030 working directly or indirectly with 5.000 smallholders. The project is known as SAF Dendê and is being developed in collaboration with the Tomé-Açú Agricultural Cooperative(CAMTA), the Brazilian Agricultural Research Corporation (Embrapa) and the World Agroforestry Center

(ICRAF). Income diversification is one of the main benefits of the agroforestry system, contributing to economic sustainability. SAF Dende offers a win-win relationship to produce a commodity that is usually linked to social-environmental conflicts. The project has shown superior palm oil yields (no of bunches per plant and amount of oil per fruit) compared to conventional monoculture production. It also has driven greater biodiversity of microorganisms and higher stock of carbon in the soil.

 $2.6\ Please\ estimate\ the\ regional\ sales\ volume\ distribution\ of\ your\ company's\ RSPO\ certified\ palm\ oil,\ palm\ kernel\ oil\ and\ related\ products\ (as\ declared\ in\ Question\ 2.4)\ in\ the\ following\ countries/regions:$

Countries/Regions	Percentage
Europe	8
North America	0
Malaysia	0
Indonesia	0
China	0
India	0
Latin America	91
Africa	0
Rest of World	1

3. TimeBound Plan

3.1 Which year did your company achieve (or expects to achieve) the RSPO supply chain certification?
2022
3.2 Which year did your company begin (or expects to begin) using RSPO-certified sustainable palm oil and palm oil products in own-brand products
2012
3.2.1 If the previous target year has not been met, please explain why.
-
3.3 Which year did your company begin (or expects to begin) using only RSPO-certified sustainable palm oil and palm oil products from any supply chain option in own-brand products.
2025
3.3.1 If the previous target year has not been met, please explain why.
3.4 Which year did your company begin (or expects to begin) using only RSPO-certified sustainable palm oil and palm oil products from physical supply chain options (Identity Preserved, Segregated and/or Mass Balance) in own-brand products.
2025
3.4.1 If the previous target year has not been met, please explain why.

4. Trademark Use

4.1	4.1 Does your company use or plan to use the RSPO Trademark in own-brand products?		
No			
4.3	Please explain why your company does not plan to use the RSPO Trademark in own-brand products		
	Challenging reputation of palm oil		
\mathbf{V}	Confusion among end-consumers		
	Costs of changing labels		
	Difficulty of applying for RSPO Trademark		
	Lack of customer demand		
	Limited label space		
	Low consumer awareness		
	Low usage of palm oil		
	Risk of supply disruption		
	Others		
Othe	ers		

5. Actions for Next Reporting Period

	Please outline activities that your company will take in the coming year to promote the production or issumption of certified sustainable palm oil (CSPO)
\checkmark	Participation in RSPO Working Group or Task Forces
\checkmark	Support Independent Smallholders (ISH)
	Contribute to the RSPO Smallholder Trainer Academy
	Financial contribution to the RSPO Smallholder Support Fund
\checkmark	Direct investments in Smallholder Certification projects
Y	Involvement/direct investments in Jurisdictional/Landscape approach
\checkmark	Direct/collective investments in conservation and restoration initiatives
	Financial contribution to support members with Remediation and Compensation (RaCP) process, direct/collective investments in conservation and restoration initiatives
\mathbf{Y}	Allocating FTE to promote the production or consumption of certified sustainable oil palm products
\checkmark	Specific policies and action plans by the member to promote CSPO production or consumption in the upstream or downstream supply chain, including target dates or broader policies that include such efforts
	No activities planned
	Others
Otl	ner
-	

Shared Responsibility

The Board of Governors of the Roundtable on Sustainable Palm Oil approved new Shared Responsibility rules on 31 October 2019, requiring all members to share sustainability requirements and obligations. Reporting of Shared Responsibility (SR) requirements will be done through ACOP and MyRSPO. As the process of verification of the reports is in development, the Shared Responsibility section in ACOP may change in future ACOP cycles. Evidence to show compliance to the SR requirements shall be uploaded via your membership profile in MyRSPO. Please login to your MyRSPO account and upload the relevant policies, plans and relevant reports there. If you do not have a policy or your policy does not cover all items, you will be required to provide a Declaration of Support for the relevant policy items in your MyRSPO profile. Additional information on the required policies and plans applicable to all sectors as well as the annual uptake targets for supply chain actors can be found on https://rspo.org/members/shared-responsibility or email the Shared Responsibility team at sharedresponsibility@rspo.org.

sharedresponsibility@rspo.org.
SR 1. Transparency
1.1 Does your organisation have organisational management documents publicly-available?
Yes
SR 2. Ethical Conduct
1.2 Does your organisation have a publicly-available policy covering Ethical Conduct, including for recruitment and contractors?
Yes
SR 3 and SR 4. Legal Compliance
1.3 Does your organisation comply with all applicable legal requirements?
Yes
1.4 Does your organisation require its third party contractors to comply with legal requirements?
Yes
SR 7. Claims and labels
1.7a Does your organisation promote the use of off-product RSPO claims and labels?
No
SR 8. Information and outreach activities
1.8 Does you organisation implement transparent communication and outreach activities to promote sustainable palm oil?
Yes
SR 9. Human Rights
1.9 Does your organisation have a publicly-available Policy on respect for human rights, including for suppliers and sub-contractors?
Yes

Shared Responsibility Page 1/4

SR 10. Complaints & Grievances
1.10 Does your organisation have a Grievance Mechanism that is accessible to all affected parties?
Yes
1.10.1 Is your Grievance mechanism in line with the principles of the RSPO's Complaints System?
Yes
SR 11 and SR 12. Land Use and FPIC
1.11a Does your organisation have a policy covering Commitment to respect Free Prior and Informed Consent (FPIC) in the operational Palm Oil Supply chain?
Yes
1.11a.1 Does your organisation have a procedure in place to identify legal, customary or user rights, and people entitled to compensation?
Yes
SR 13 and SR 14. Smallholders inclusion 1.13 Does your organisation support oil palm smallholders (groups)? Yes
SR 15 - SR 20. Labour & Labour Rights
1.15 Does your organisation have a publicly-available policy covering Labour & Labour Rights?
Yes
1.15.1 Does the policy cover:
✓ No discrimination and equal opportunities
Pay and conditions of the workers.
▼ Freedom of association and Collective bargaining
✓ Protection of children and remediation for suppliers and third party contractors.
✓ Prevention of all forms of harassment, including sexual harassment
✓ No forced or trafficked labour

Shared Responsibility Page 2/4

SR 21. Occupational Health & Safety
1.21 Does your organisation have a publicly-available Policy covering Occupational Health & Safety?
Yes
SR 22. Waste Management
1.22a Does your organisation have a waste management plan that includes reduction, recycling, reusing and disposal based on the hazardous characteristics?
Yes
1.22a.1 Is this plan implemented?
Yes
SR 23. Water Management
1.23 Does your organisation have a water management plan to promote efficient use and continued availability of water sources?
Yes
1.23.1 Is this plan implemented?
Yes
SR 24. Energy Use
1.24 Does your organisation have an energy use plan to improve the efficiency of the fossil fuels used and to optimise renewable energy?
Yes
1.24.1 Are there records of implementation of the plan ie. monitoring and reporting?
Yes
SR 25. Cllimate Change and Greenhouse Gases (GHG)
1.25 Does your organisation have a publicly-available policy covering Climate Change & Greenhouse Gas (GHG) including identification and assessment of GHG emissions and implementation of a plan to reduce or minimise them?
Vac

Shared Responsibility Page 3/4

Yes

SR 26. Promotion of certification/uptake

1.26b Does your organisation meet the SR CSPO uptake target?		
No		
1.26b.1 Why not?		
✓ Lack of knowledge on the SR uptake target and /or how to calculate it		
Lack of suppliers.		
✓ Lack of demand from my clients		
Other		
SR 27. Sustainable Palm Oil Policy		
1.27a Does your organisation have other relevant policies as a sustainable palm oil sourcing policy?		
Yes		
CD 20 and CD 20 Comment and accounting		
SR 28 and SR 29. Support and resourcing		
1.28 Does your organisation provides services and support to RSPO and resources to implement SR?		

Shared Responsibility Page 4/4

Challenges and Support

1.1 What significant obstacles or challenges has your company encountered in the promotion of certified sustainable palm oil (CSPO)? What efforts has your company taken to address these obstacles or challenges?		
\mathbf{Y}	Awareness of RSPO in the market	
	Difficulties in the certification process	
	Certification of smallholders	
	Competition with non-RSPO members	
	High costs in achieving or adhering to certification	
	Human rights issues	
	Insufficient demand for RSPO-certified palm oil	
	Low usage of palm oil	
Y	Reputation of palm oil in the market	
Y	Reputation of RSPO in the market	
	Supply issues	
lacksquare	Traceability issues	
	No challenges faced	
lacksquare	Others	

Others

As a cosmetics and personal care company we rely on multiple kinds of palm derivatives to manufacture our products. The ingredients we buy directly can be complex mixes of palm derivatives and other natural and synthetic materials. The scale and complexity of these supply chains means that many of the palm derivatives we use are not available as CSPO. This is beginning to change, and some of the larger cosmetics ingredients manufacturers have their own time-bound plans to convert most, if not all, of their portfolio to the Mass Balance model. However, there are still numerous smaller companies that manufacture specialist ingredients that do not yet have the capability to convert their portfolios to MB. As noted, we continue to rely on RSPO credits in such situations, but there are additional challenges with availability and pricing of RSPO PKO credits.

In addition to lack of availability of certified palm, derivatives pose a challenge for traceability due to the length and complexity of the supply chains. Implementation of RSPO Supply Chain standard within such a complex environment (thousands of palm oil derivatives sourced in low volumes from hundreds of suppliers) poses significant challenges. Furthermore, compared to the food industry, there has been a lower demand for sustainable certified products in personal care and cosmetics companies, so suppliers to that industry are less advanced in their sustainability offering. Finally, there remain challenges with human rights violations and deforestation in palm oil supply chains, as well as legal and reputation risk associated with these issues and with the RSPO system's ability to provide adequate due diligence. To address these challenges we have taken a number o factions. We have implemented a policy for the coding of new materials that requires all new palm-based ingredients to be MB certified as a minimum. In addition, we have actively engaged with the RSPO as a member of the Market Development Standing Committee and Oleo Task Force. We remain committed to working as part of the RSPO system to address the human rights, deforestation and reputation risks associated with palm supply chains, as well as with other partners where needed.

Challenges & Support Page 1/2

1.2 In addition to the actions already reported in this ACOP report, what other ways has your company support the vision of the RSPO to transform markets to make sustainable palm oil the norm?	ed
✓ Communication and/or engagement to transform the negative perception of palm oil	
✓ Engagement with business partners or consumers on the use of CSPO	
Engagement with government agencies	
✓ Engagement with peers and clients	
Promotion of CSPO through off product claims	
✓ Promotion of CSPO outside of RSPO venues such as trade workshops or industry associations	
✓ Promotion of physical CSPO	
✓ Providing funding or support for CSPO development efforts	
Research & Development support	
✓ Stakeholder engagement	
☐ No actions taken	
Others	
Others	
-	
1.3 If your company has any other publicly-available reports or information regarding its palm oil-related polici and activities, please provide the links here	ies
2023 annual report: https://ri.naturaeco.com/en/esg/annual-reports/ Integrated Profit and Loss assessment: https://ri.naturaeco.com/en/gestao-por-impacto-ipl/ Reviewed public sustainability commitment: https://www.naturaeco.com/vision-2030-natura-co-latin-america/	

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