Particulars

About Your Organisation

1.1 Name of your organisation
Walkers Shortbread Ltd
1.2 What is/are the primary activity(ies) or product(s) of your organisation?
Palm Oil Grower
Processor and/or Trader
Consumer Goods Manufacturer
Retailer
Bank and/or Investor
Social and/or Development NCO
Environmental and/or Conservation NGO
Affiliate
1.3 Membership number
9-0003-10-000-00
1.4 Membership category
Supply Chain Associate
1.5 Membership sector
Associate

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Consumer Goods Manufacturers

1. Operational Profile

1.1 Please state your company's main activity within the palm oil supply chain.	
Food Good Manufacturer - own brand	
Food Good Manufacturer - third-party brand	
Home & Personal Care Good Manufacturer - own brand	
Home & Personal Care Good Manufacturer - third-party brand	
Ingredient Manufacturers	
Biofuels	
✓ Other	
Other	
We manufacture both own label and private label.	
2. Palm Oil and Certified Sustainable Palm Oil Consumption Information in Section 2 - Palm Oil and Certified Sustainable Palm Oil Consumption - is a mandatory ACOP. This includes volume data on palm oil and palm oil products consumed, to enable the RSPO to calculate uptake on a member, sector and total level. ACOP reports without reported volume data will	o accurately
incomplete and will not be accepted.	i oc consucreu
2.1 Please list down all operations and subsidiaries using palm oil that are owned and/or managed including those under Group Membership	by the member,
Walkers Shortbread Ltd	
2.1.1 In which markets does your company sell goods with palm oil and oil palm products?	
Applies globally	
Applies globally	
2.2.5 Total volume of all palm oil and palm oil products (palm-content only) used in your company products and in products produced by your company for third-party brands in the year:	's own-brand
Description	Tonnes
Total volume of crude/refined palm oil (tonnes)	291.929
Total volume of crude/refined palm kernel oil (tonnes)	8.025
Total volume of palm kernel expeller (tonnes)	0.0
Total volume of palm oil/palm kernel oil derivatives and fractions (tonnes)	0.0
Total	299.954

2.2.6 Please estimate the percentage of derivatives and fractions (reported in Question CG.2.2.4) derived from palm oil or from palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based derivatives.

Description	Percentage
Palm oil-based derivatives and fractions	80.0
Palm kernel oil-based derivatives and fractions	20.0

2.3 Volume of RSPO-certified palm oil and palm oil products used in your company's own brand products and in products produced by your company for third-party brands in the year (tonnes):

Description	Crude/Refined Palm Oil (CSPO)	Crude/Refined Palm Kernel Oil (CSPKO)	Palm Kernel Expeller (CSPKE)	Certified Derivatives and Fractions
RSPO Credits from Mill / Crusher	0.0	0.0	0.0	0.0
RSPO Credits from Independent Smallholder	0.0	0.0	0.0	0.0
Mass Balance (MB)	15.306	8.025	0.0	0.0
Segregated (SG)	247.787	0.0	0.0	0.0
Identity Preserved (IP)	28.836	0.0	0.0	0.0
Total	291.929	8.025	0.0	0.0

2.3.1 Please estimate the percentage of RSPO-certified derivatives and fractions (reported in Question CG.2.3) derived from RSPO-certified palm oil or from RSPO-certified palm kernel oil. The default split for volumes is assumed to be 80% palm oil-based derivatives and 20% palm kernel oil-based derivatives.

Description	Percentage
Certified Palm oil-based derivatives and fractions	80.0
Certified Palm kernel oil-based derivatives and fractions	20.0

2.4 According to the volume information you have provided in Question 2.2 and Question 2.3, your company's certified palm oil and palm oil products uptake is:

100.00%

2.4.1 If your company has not reached 100% usage of sustainable palm oil through the four supply chain models (RSPO Credits, MB, SG or IP), do you have any plans to cover the gap using RSPO Credits?

Yes

$2.5\ Please\ estimate\ the\ regional\ distribution\ of\ your\ company's\ RSPO\ certified\ palm\ oil\ and\ palm\ oil-products\ us\ age\ (as\ declared\ in\ Question\ CG.2.3)\ in\ the\ following\ countries/regions:$

Countries/Regions	Percentage
Europe	25.0
North America	44.0
Malaysia	1.0
Indonesia	1.0
China	2.0
India	1.0
Latin America	1.0
Africa	1.0
Rest of World	24.0

3. TimeBound Plan	
3.1 Which year did your company ach	ieve (or expects to achieve) the RSPO supply chain certification?
2011	
3.2 Which year did your company beg products in own-brand products	gin (or expects to begin) using RSPO-certified sustainable palm oil and palm oil
2011	
3.2.1 If the previous target year for C	CG.3.2 has not been met, please explain why.
-	
3.3 Which year did your company beg	gin (or expects to begin) using 100% RSPO-certified sustainable palm oil and
palm oil products from any supply cha	un option in own-brand products.
2011	
2.2.1 If the mustions toward up on four	
5.5.1 If the previous target year for C	CG.3.3 has not been met, please explain why.
-	
3.4 Which year did your company beg palm oil products from physical suppl brand products.	gin (or expects to begin) using 100% RSPO-certified sustainable palm oil and ly chain options (Identity Preserved, Segregated and/or Mass Balance) in own-
2011	
3.4.1 If the previous target year for C	CG.3.4 has not been met, please explain why.
3.5 If the TimeBound Plan commitme please explain why	ents declared above do not cover all countries in which the member operates,
3.6 Does your company use RSPO-ce behalf of other companies?	ertified sustainable palm oil and palm oil products in products manufactured on
Yes	
3.6.1 Does your company have a Tim products in the goods you manufacture	eBound Plan to only use RSPO-certified sustainable palm oil and palm oil re on behalf of other companies?
Yes	
3.6.2 When do you expect all product sustainable palm oil and palm oil product	ts manufactured on behalf of other companies to only contain RSPO-certified ducts?

2011.0

4. Trademark Use

4.1 Does your company use or plan to use the RSPO Trademark in own-brand products?	
No	
4.3	Please explain why your company does not plan to use the RSPO Trademark in own-brand products
	Challenging reputation of palm oil
	Confusion among end-consumers
	Costs of changing labels
\checkmark	Difficulty of applying for RSPO Trademark
	Lack of customer demand
	Limited label space
	Low consumer awareness
	Lowusage of palm oil
	Risk of supply disruption
$\mathbf{\underline{\mathbf{Y}}}$	Others
Oth	ers

We do not apply the trademark as it causes too many issues with tracing and mass balancing. Process is too complex.

5. Actions for Next Reporting Period

5.1 Please outline activities that your company will take in the coming year to promote the production or consumption of certified sustainable palm oil (CSPO)

No further action.

6. Shared Responsibility

The Board of Governors of the Roundtable on Sustainable Palm Oil (RSPO) approved new Shared Responsibility rules on 31 October 2019, requiring all members to share sustainability requirements and obligations. Reporting of Shared Responsibility indicators will be done through several channels, including ACOP. As the implementation of Shared Responsibility reporting is still on-going and in development, the Shared Responsibility section in ACOP is not yet final and may change in future ACOP cycles. For more information on Shared Responsibility, please go to https://rspo.org/news-and-events/news/what-are-the-new-shared-responsibility-rules or email the ACOP team at acop@rspo.org

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Labour & Labour Rights
6.1 Does your company have a publicly-available policy covering Labour & Labour Rights?
Yes
6.1.1 Does the policy cover:
No discrimination
Wage and working conditions
Freedom of association
✓ No child labour
✓ No harassment
▼ No forced or trafficked labour
6.1.2 Has your company previously uploaded or linked its Labour & Labour Rights policy in previous ACOP reporting cycles?
No
Ethical Conduct & Human Rights 6.2 Does your company have a publicly-available Policy covering Ethical Conduct & Human Rights? Yes
6.2.1 Does the policy cover:
Recruitment
✓ Contractors
Sub-Contractors & Third-Party Contractors
6.2.2 Has your company previously uploaded or linked its Ethical Conduct & Human Rights policy in previous ACO reporting cycles?
No
Land Use
6.3 Does your company have a publicly-available Policy covering Land Use?

No

Occupational Health & Safety
6.4 Does your company have a publicly-available Policy covering Occupational Health & Safety?
No
Climate Change & Greenhouse Gas (GHG)
6.5 Does your company have a publicly-available policy covering Climate Change & Greenhouse Gas (GHG)?
No
Complaints & Grievances
6.6 Does your company have a Complaints & Grievances Mechanism?
Yes
6.6.1 Is your Complaints & Grievances mechanism in line with the RSPO's grievance mechanism? For details of the RSPO's grievance mechanism, please go to https://askrspo.force.com/Complaint/s/
Yes
Smallholders
6.7 Does your company support oil palm independent smallholder groups?
No
6.7.3 Do you have any future plans to support oil palm Independent Smallholders?
No
6.7.4 Please explain why you are not planning to support oil palm independent smallholders

Unknown. We buy our palm oil ingredients through a 3rd party so we are not directly involved with independent smallholders.

7. Challenges

7.1 palr	What significant obstacles or challenges has your company encountered in the promotion of certified sustainable n oil (CSPO)? What efforts has your company taken to address these obstacles or challenges?
V	Awareness of RSPO in the market
	Difficulties in the certification process
	Certification of smallholders
	Competition with non-RSPO members
	High costs in achieving or adhering to certification
	Human rights issues
	Insufficient demand for RSPO-certified palm oil
\mathbf{Y}	Lowusage of palm oil
	Reputation of palm oil in the market
	Reputation of RSPO in the market
	Supply issues
	Traceability issues
	No challenges faced
	Others
Oth	ers
	In addition to the actions already reported in this ACOP report, what other ways has your company supported the on of the RSPO to transform markets to make sustainable palm oil the norm?
Y	Engagement with business partners or consumers on the use of CSPO
	Engagement with government agencies
	Promotion of CSPO outside of RSPO venues such as trade workshops or industry associations
	Promotion of physical CSPO
	Providing funding or support for CSPO development efforts
	Research & Development support
	Stakeholder engagement
	No actions taken
	Others
Oth	ers
Oth	ers